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**OBJECTIVES:** To find a synergetic collaborative home for my dual passions of healthcare programming, planning and design along with teaching programming, planning and design with a research-informed focus in order to help enhance that Institution's overall academic, research and community outreach capabilities in the process.

**EDUCATION:** **Master of Architecture - Clemson University - 1978-1980\***  
Concentration in Health Care Facilities Planning and Design within the Healthcare Facilities Design Graduate Studio  
**Bachelor of Science – Pre-Architecture – Clemson University - 1974-1978**  
\* Includes a semester's study at the Center of Building Research and Urban Studies in Genoa, Italy, January-May 1979  
**WINNER: AIA National School Award for Design & Academic Excellence**

**THESIS (Terminal Project)** "BIRTHING PLACE - AN ENVIRONMENT CONDUCIVE TO FAMILY-ORIENTED PERINATAL CARE". Clemson University, December 1980.

**TEACHING EXPERIENCE** **Professor of Practice** – fall 2015 ARCH 3510 Third Year Urban Architecture Studio, ARCH 8860 Health Facilities Planning and Design, spring 2016, ARCH 8960 "Tectonic Projects" – First Year Graduate Studio, spring 2016, ARCH 6880 - Programming, spring 2016, ARCH 8950 – Small Projects, – First Year Graduate Studio, fall, 2016, ARCH 8900 – Surgery Planning Seminar, fall 2016 , ARCH 8960 "Tectonic Projects" - First Year Graduate Studio, spring 2017, ARCH 6880 - Programming, spring 2017, ARCH 8970, Vertical Studio with D. Allison – Urban/Hospital, fall, 2017, ARCH 8860 – Health Facilities Planning and Design, fall 2017

**Visiting Lecturer** – spring 2014 ARCH 8960 "Tectonic Projects" – First Year Graduate Studio, fall 2014 ARCH 8950 - "Selected Projects" – Healthy Community Planning - Vertical Studio with D. Allison  
**\*Teaching spring 2015 ARCH 8960 "Tectonic Projects" and ARCH 6880 – "Architectural Programming and Pre-design" CLEMSON UNIVERSITY - Clemson, SC – Architecture + Health Graduate Studio**

**Visiting Critic** - spring 1990, 1992, 1994, 1998, 2003, 2005, 2007, 2009, 2010, 2011, and 2012  
Graduate Thesis and Final Project reviews  
CLEMSON UNIVERSITY - Clemson, SC – Architecture + Health Graduate Studio

**Lecture and Critic** - fall 1992, spring 1994, fall 1997, spring 2000, fall 2003, fall 2004, fall 2007, spring 2008 spring 2009, spring 2010, fall 2011 and spring 2012  
CLEMSON UNIVERSITY - Clemson, SC - Architecture + Health Graduate Studio

**Lecture and/or Critic** - fall 2003, spring 2005, fall 2007, spring 2009, spring 2011, fall 2014  
CLEMSON UNIVERSITY - Charleston Undergraduate Architectural Studio, Charleston, SC

**Lecture and Critic** - Student Hospital Design Review at LS3P Office – Charleston, SC, fall 2002  
SAVANNAH COLLEGE OF ART AND DESIGN - Undergraduate Architectural 5<sup>th</sup> year Studio

**Lecture and Critic** - December, 1985 to June 1986 - 3<sup>rd</sup> & 4<sup>th</sup> year Design Studiots  
(See 1986 A.S.A. conference Lecture below)  
"Intergenerational Housing - Designing for Choice in the Built Environment."  
CALIFORNIA COLLEGE OF ARTS AND CRAFTS - Architectural Studies  
San Francisco, California

**Critic** - 2nd Year Design Studio - August 1983 to December 1983  
UNIVERSITY OF CALIFORNIA – BERKELEY - Berkeley, California

**Graduate Teaching Assistantship: First Year Design Studio** - August 1979 to May 1980  
COLLEGE OF ARCHITECTURE, CLEMSON UNIVERSITY  
Clemson, South Carolina

**GRANTS** **2014 NCARB Grant Award** – "Defining Best Practices in Ambulatory Care Design for the Medically Underserved Populations: an Integrated and Collaborative Knowledge Research Informed Learning-Practice Model" – proposed as co-investigator with principal investigator, David Allison

**2014 A+CA GOALI Pre-Proposal NSF Grant Award** – "Conference on Architecture and Construction Research Initiatives for 2020 – An Engagement of Academia, Industry, and Organizations" – proposed with co-investigators, David Allison, James Packer Smith and Shima Clarke (co-lead investigator) with Clemson

University and Pardis Pishda-Bozorgi, John Riker Haymaker, and Javier Irrizary (co-lead investigator) with Georgia Tech University.

**2015 Pennell Grant Award – Richard H. Pennell Center, Research Program** - the purpose of this research project is to document current best practices amongst ACCE accredited universities for teaching and facilitating interdisciplinary courses focused on the built environment. This knowledge will act as a foundational benchmark for relevant CAAH departments, and for others interested in teaching and developing Inter-disciplinary courses – proposed as co-investigator with principal investigator, James Packer Smith, Ph.D.

## LECTURES

2017 Healthcare Design Symposium in Orlando, Florida – **“EBD in Action: Moving from Research to Design Innovation”** - A Presentation on the tools and processes generated in collaboration between Architecture +Health PhD doctoral program and Architecture + Health Master of Architecture Design Studio – Presented with Anjali Joseph, PhD and David Allison, FAIA, FACHA

2017 Healthcare Design Symposium in Orlando, Florida - AIA/AAH Research Forum Presentation **“Bridging the Gap between RESEARCH and PRACTICE”** - Roundtable Discussion on Knowledge Repository and Case Study Library efforts to date and finding more “bridges” - presented and moderated with Ellen Taylor, PhD and Lindsey Stang, AIA

2017 AIA/AAH South Atlantic Region Architecture for Health Chautauqua in Atlanta, Georgia – Moderator for Panel Discussion entitled **“Panel Discussion: Collaborative Delivery Process –turning Barriers into Opportunities”**

2017 AIA/AAH South Atlantic Region Architecture for Health Chautauqua in Atlanta, Georgia – Facilitator for Architecture + Construction Alliance Second Day Workshop entitled **“Trust-Building”**

2016 Healthcare Design Symposium in Houston, Texas – AIA/AAH Research Forum Presentation **“Making the Case for Case Studies - a new dynamic database reference for practitioners and researchers”** - A Presentation and Discussion with Deborah Franqui, AIA. NACARB, PhD.

2016 Healthcare Design Symposium in Houston, Texas – **“Ambulatory Care Facility Design for Underserved Populations: Results of an NCARB – Sponsored Evidence-Based Learning Initiative”** - A Presentation and Discussion with David Allison, FAIA, FACHA and Deborah Franqui, AIA. NACARB, PhD.

2015 Healthcare Leadership Conference In Charleston, SC - sponsored by MUSC's College of Health Professionals and Carolina Society for Healthcare Strategy & Market Development. **"Aligning Evidence-Based Design and Evidence-Based Medicine to Design a More Efficient and Higher Quality Patient-Centered Healthcare Delivery Model"** - A Presentation and Panel Discussion

2011 SC Lowcountry Green Building Council Meeting – Presentation of Clemson University's Belle Baruch Institute Center for Coastal Ecology and Forestry – a Gold LEED certified building.

2011 Clemson University Architecture + Health Graduate Studio – OR Planning & Design Lecture and Tour of MUSC ART and Surgical Pavilion

2010 AIA/AAH South Atlantic Chautauqua – Moderator for Panel Discussion on the future of Rural Community Hospitals

2010 Clemson University A+H Graduate Studio – Hospital programming and planning and MUSC ART and HRMC presentations

2010 SC American Planning Association Annual Conference - Sustainability Conference - Moderator and Presenter – “Planning for Building Sustainable Facilities in a remote Rural Setting”

2007 Labs 21 Symposium Panel Discussion Moderator and MUSC Lab Tours Leader/Organizer

2003 A Symposium & Workshop Dedicated to the Conscious Creation of Health Environments. Presenter for MUSC Ashley River Tower Case Study Panel Discussion

1992, 1994, 1997 Clemson University Architecture + Health Graduate – Acute Care Hospital Planning & Design and Spartanburg Regional Medical Center Projects

**"PARTNERSHIPS IN HOUSING: CAN THE FOR-PROFIT AND NOT-FOR-PROFIT SECTORS WORK TOGETHER TO FILL THE CONTINUUM GAP?"** - March, 1987. Full day Intensive @ Amer. Society on Aging's National Convention in Salt Lake City Served as Chairperson/Moderator/Organizer for Panel Discussion and Site Tours.

**"HOUSING THE MISSED MARKET - THE TEAM APPROACH"** - March, 1986 Full day intensive @ American Society on Aging's National Convention in San Francisco Served as Chairperson/Moderator for Panel Discussions as well as the Organizer of the day's events that included Site Tours of exemplary projects followed by a reception featuring Intergenerational Housing Projects-in-Work mentioned under TEACHING EXPERIENCE.\*

**"THE PERFECT DICHOTOMY: MONUMENTAL IMAGERY WITH A HUMAN SCALE"** An analysis of selected works by Alvar Aalto. Lecture to First Year Studio - spring 1980.

Subsequent lectures @ Medical Planning Associates, Kaplan/McLaughlin/Diaz, and the Ratcliff Architects and PFVS in Atlanta in 1999

"SKETCHBOOKS - TOOLS FOR DESIGN"

A demonstration of sketchbook documentation of design thoughts and processes through the sketchbooks of Alvar Aalto, Le Corbusier, and my own personal journals. Lecture to First Year Studio - Clemson University, Fall, 1979

PUBLICATIONS "BODY OF EVIDENCE IN RESEARCH-BASED SOLUTIONS"

Healthcare Design Magazine – October 2017

Co-authored with Tom Clark, FAIA and Lindsey Stang, AIA

<http://www.healthcaredesignmagazine.com/trends/perspectives/body-evidence-research-based-solutions/>

AMBULATORY CARE FOR THE MEDICALLY UNDERSERVED – 2015 NCARB Grant Publication

Editorial Advisor and Professor - Graduate Studies Architecture + Health, Clemson University School of Architecture - spring 2016

"DESIGNING THE RURAL HOSPITAL OF THE FUTURE"

Healthcare Design Magazine – August 2010

Co-authored with Dave Hamill, CEO for Hampton Regional Medical Center

<http://www.healthcaredesignmagazine.com/article/building-rural-hospital-future>

"AN INTERACTIVE MODEL FOR MASTER SITE PLANNING"

Hospital Topics Magazine – November/December, 1987

Co-authored with Clifton Louie, Vice President at Children's Hospital Oakland

PROFESSIONAL MEMBERSHIP & SERVICE

AIA - American Institute of Architects & Academy of Architecture for Health – since 1984 to current

ACHA - American College of Healthcare Architects - Exam Committee Member 2007 – 2012

AIA/AHA - Academy of Architecture for Health – **Chair & Founding Member** - Research Initiatives Committee 2009 to current

AIA/AHA South Atlantic Region Healthcare Chautauqua – **Founding Committee Member** 2009 and subsequent Speaker and Topics Chairman, 2010, 2011, 2012, 2013, 2014, 2016, 2017 and planning for 2018

Labs 21 Symposium – SC Conference Committee member and presenter – 2007

LEED AP – LEED Accredited Professional since 2008

EDAC – Evidence-Based Design Accredited since 2010

Center for Health Design – Affiliate Member and Knowledge Repository Sub-Committee (w/AIA/AAH RIC) since 2000  
**Appointed to Research Coalition** – November 2016

American Society on Aging - National Co-chair of Housing Committee - 1986 and 1987

AWARDS

SCAIA MERIT AWARD - 2012 - Clemson University Belle W. Baruch Institute of Coastal Ecology & Forest Research

SCAIA Charleston Chapter Honor Award - 2010 - MUSC Ashley River Tower (in association with NBBJ)

SCAIA HONOR AWARD - 2008 - MUSC Ashley River Tower (in association with NBBJ)

SCAIA HONOR AWARD - 2005 - Westvaco Technical Center

SCAIA MERIT AWARD - 1998 - Roper Chapel Project

MODERN HEALTHCARE Magazine Honor Award - 1998 - Roper Bratney Atrium Cancer Center

TOYOTA TECHNICAL CENTER – Ann Arbor, Michigan

- AIA Award of Citation –1992 AIA San Fernando Valley Chapter

- AIA Award of Citation –1991 AIA Ann Arbor Chapter

CHILDREN'S HOSPITAL OAKLAND – Children's Outpatient Clinic - Oakland, California

- AIA Award of Merit – 1992 AIA San Francisco, Chapter

- Gold Nugget Merit Award – 1992 Pacific Coast Builders Conference

- Grand Award – 1991 Builder's Magazine

- BIG "I" Award – 1990 Interiors Magazine

HONORABLE MENTION - \$1000 Prize

UNIVERSITY OF MIAMI'S CAMPUS MASTER PLAN COMPETITION

Coral Gables, Florida - March, 1986

FIRST PRIZE - "HANDS ON STEEL" DESIGN COMPETITION, spring 1977

(Sponsored by American Institute of Steel Construction, Inc.)

Acted as team leader of 4-man student team in the design, development, procurement of material, and actual construction of winning design - a tensile structure with attachable sun screen.

Miscellaneous additional ASID and IIDA Interiors Awards for Storm Eye, Roper Bratney Atrium, MUSC Heart & Vascular, Children's Research Center, College of Dental Medicine, Cannon Street MOB, Westvaco Technical Center, Westvaco Forestry Research Laboratory Complex and Transgenic Labs, Clemson Baruch, Central Carolina Technical College's Allied Health Building, etc.

PROFESSIONAL  
EXPERIENCE:

**CLEMSON UNIVERSITY – Architecture +Health Graduate Studies**

School of Architecture  
Clemson, South Carolina  
DUTIES: Professor of Practice – August 1, 2015 to current  
Visiting Lecturer - January 15, 2014 to May 15, 2015  
Faculty Scholar of Clemson University School of Health Research (CUSHR) – March 2017

**BE THREE Architecture**

Charleston, South Carolina  
DUTIES: Owner/Principal  
August, 2012 to current

**LS3P ASSOCIATES, LTD.**

Charleston, South Carolina  
DUTIES: Vice President/ Principal - Director of the Healthcare & Technology Group  
November, 1993 to July, 2012 (see attached Projects List)

**LOCKWOOD GREENE**

Spartanburg, South Carolina  
DUTIES: Director of Design  
June, 1989 to August, 1993 (see attached Projects List)

**THE RATCLIFF ARCHITECTS**

Emeryville, California  
DUTIES: Project Architect/Project Designer  
July, 1985 to June 1989 (see attached Projects List)

**KAPLAN/McLAUGHLIN/DIAZ**

San Francisco, California  
DUTIES: Project Architect, Planner/Designer, & Job Captain  
February, 1982 to July, 1985 (see attached Projects List)

**MEDICAL PLANNING ASSOCIATES**

Malibu, California  
DUTIES: Programmer/Planner/Designer  
November, 1980 to February, 1982 (see attached Projects List)

**COLLEGE OF ARCHITECTURE, CLEMSON UNIVERSITY (George Means Jr, FAIA)**

Clemson, South Carolina  
DUTIES: Graduate Assistantship - including Studio Graduate Assistant teaching Undergraduate Design Studios as well as Apprentice Programmer/Planner/Designer under contractual agreement between South Carolina Mental Health Association and the Clemson Architectural Foundation  
August, 1978 to May, 1979 plus August 1979 to December, 1979

**JAMES HOWARD FOX, ARCHITECT**

Highlands, North Carolina  
DUTIES: Apprentice Designer/Draftsman  
May-August 1978 and May to August, 1977

**LS3P ASSOCIATES, LTD.**  
Selected Projects Experience



1. **Medical University of South Carolina - Ashley River Tower**  
Masterplanning, for 5 phases of replacement Hospital and subsequent programming, planning, and design of 655,000 sf Phase 1 Replacement Hospital (in association with NBBJ)  
Charleston, SC  
Role: Principal-in-Charge – Lead Planner/Designer and Marketer
2. **Medical University of South Carolina - Central Energy Plant**  
Masterplanning, for 5 phases of replacement Hospital including Central Energy Plant Feasibility Studies and subsequent programming, planning and design for 70,000 sf Central Energy Plant sized for all 5 phases of development  
Charleston, SC  
Role: Principal-in-Charge – Lead Planner/Designer and Marketer
3. **Medical University of South Carolina – Bee St. Parking Structure**  
Programming, Planning, and Design for 1500 car garage as entry portal or gateway into MUSC Campus. Mixed Use tenant up-fits included 8000 sf Cardio Rehabilitation Center on the second and third floors of the garage and two retail tenant up fit spaces on the ground floor.  
Charleston, SC  
Role: Principal-in-Charge – Lead Planner/Designer and Marketer
4. **Medical University of South Carolina - Storm Eye Institute Addition**  
Programming, Planning and Design of 43,500 sf, 4-story, vertical research lab addition to existing 5 story building  
Role: Lead Designer/Principal-in-Charge
5. **Medical University of South Carolina - Children’s Research Institute**  
Programming, Planning and Design of 122,500 sf research lab building addition to Basic Science Building including vivarium floor.  
Charleston, SC  
Role: Principal-in-Charge – Lead Planner/Designer and Marketer
6. **Medical University of South Carolina - College of Dental Medicine**  
Programming, Planning and Design of 121,000 sf College of Dental Medicine  
Charleston, SC  
Role: Principal-in-Charge – Lead Marketer
7. **Westvaco Charleston Technical Center**  
Programming, Planning and Design of 85,000 sf Research Lab building  
North Charleston, SC  
Role: Lead Planner/Designer/Principal-in-Charge – Lead Marketer
8. **Hampton Regional Medical Center**  
Masterplanning, Programming, Planning and Design of 82,000 sf, 32 bed Replacement Hospital.  
Varnville, SC  
Role: Lead Planner and Designer/Principal-in-Charge – Lead Marketer
9. **Roper Hospital Chapel**  
Programming, Planning and Design of 350 sf Non-denominational Chapel  
Charleston, SC  
Role: Lead Designer/Principal-in-Charge – Lead Marketer
10. **Roper Hospital - Bratney Atrium**  
Programming, Planning and Design of 8500 sf vertical addition for Oncology Patient/Family Respite Area  
Role: Lead Planner and Designer/Principal-in-Charge – Lead Marketer
11. **Charleston Cancer Center**  
Programming, Planning and Design of 24,500 sf new Cancer Center  
N. Charleston, SC  
Role: Principal-in-Charge – Lead Marketer and front-end programming, planning and design consulting
12. **New Hanover Medical Center - Women & Children's Pavilion**  
Planning and Exterior Design of 120,000 sf Addition  
(in Association with HDR)  
Wilmington, NC  
Role: Consulting Principal – helped market and drafted front-end contacts as well as front-end planning and design

**LOCKWOOD GREENE**  
Selected Projects Experience



1. **Toyota Technical Center**  
Design of 120,000 sf Automotive Evaluation Laboratory and adjacent 80,000 sf Office Building with an atrium courtyard.  
Ann Arbor, Michigan  
Role: [Lead Designer](#)
2. **FMC - Research & Development Center**  
Programming, planning and design for a new 24,000 sf Chemical Research Laboratory building with administrative support  
Bessemer City, North Carolina  
Role: [Project Manager & Lead Programmer/Planner/Designer](#)
3. **U.S. MEMORIES, Inc**  
Conceptual design for High Tech Microelectronics campus with over 1,000,000 sf Microchip Production Facilities, including administrative support  
New York, New York  
Role: [Lead Programmer/Planner/Designer](#)
4. **Carson Products, Inc.**  
Masterplanning, programming, planning, and design to renovate and improve functional efficiencies of over 250,000 sf of existing Cosmetics Production & Warehouse facilities, including programming, planning, and design of a new "freestanding" 15,000 sf Office Building for relocated offices.  
Savannah, Georgia  
Role: [Lead Programmer/Planner/Designer](#)
5. **Barnwell County Hospital**  
Masterplanning, programming, and planning of over 30,000 sf of remodeling for existing Diagnostic and Treatment Services, as well as a new 10,000 sf Perinatal Services addition.  
Barnwell, South Carolina  
Role: [Project Manager & Lead Programmer/Planner/Designer & Marketer](#)
6. **B.J. Workman Memorial Hospital**  
Programming, planning, and design of a 22,000 sf new addition that included a new Emergency department along with a new 20 bed nursing unit with all private beds. There was also 6500 sf of associated Surgery Suite renovations.  
Woodruff, South Carolina  
Role: [Project Manager & Lead Programmer/Planner/Designer & Marketer](#)
8. **Pinewood Resources Center**  
Programming, planning, and design of 69,000 sf of renovation to convert a former Building Supply warehouse into 22,000 sf of Child Development Center Space and associated playgrounds as well as "satellite" Administrative functions, such as Business Office and Accounting, from main SRMC campus.  
Spartanburg, South Carolina  
Role: [Project Manager & Lead Programmer/Planner/Designer & Marketer](#)
9. **Spartanburg Regional Medical Center – Montgomery Nursing Tower**  
Masterplanning, which led to subsequent programming, planning, and design of new 168-bed, 8 story, 220,000 sf nursing tower and 48,000 sf of renovation.  
Spartanburg, South Carolina  
Role: [Project Manager & Lead Programmer/Planner/Designer & Marketer](#)
10. **Meadows Memorial Hospital**  
Masterplanning, programming, and conceptual planning for 45,000 sf new addition along with 30,000 sf renovation  
Vidalia, Georgia  
Role: [Project Manager & Lead Programmer/Planner/Designer & Marketer](#)

## THE RATCLIFF ARCHITECTS

### Selected Projects Experience



1. **Alameda County Mental Health Facilities**  
120,000 sf Acute Psychiatric Inpatient/Outpatient facility - 80,000 sf of new construction and 40,000 sf remodel.  
San Leandro, California  
Role: Project Manager & Lead Programmer/Planner/Designer
2. **Children's Hospital - Oakland**  
12,000 sf new Cafeteria addition, 30,000 sf of Outpatient Clinics, plus 20-25,000 sf of various remodel projects ranging from a 6,000 sf Level III Intensive Care Nursery to a 300 sf Playroom  
Oakland, California  
Role: Project Manager & Lead Programmer/Planner/Designer & Marketer
3. **Children's Hospital - Oakland**  
Master Site Plan with potential Road Closure and diversion, various MOB and new Nursing Tower feasibility studies as well as free-standing research lab.  
Oakland, California  
Role: Project Manager and Lead Master Planner
4. **Kaiser Permanente Hospital System**  
Master Site Plan and Conceptual Plans for a new 200 bed Hospital Campus  
Fresno, California.  
Role: Project Manager and Lead Master Planner
5. **Kaiser Permanente Hospital System**  
Master site Plan and Preliminary studies for 200 bed replacement Hospital using phased demolition and construction in  
Martinez, California.  
Role: Project Manager and Lead Master Planner
6. **NorthBay Hospital System**  
Master Site Plan Master Site Plan and Conceptual Plans for a new 200 bed Hospital Campus  
Vacaville, CA  
Role: Project Manager and Lead Master Planner

## KAPLAN/MCLAUGHLIN/DIAZ

### Selected Projects Experience



1. **California Hospital Medical Center**  
200,000 sf of new construction - *won several design awards*  
Los Angeles, California.  
Role: Programmer/Planner/Designer
2. **St. Luke's Hospital**  
60,000 sf of new construction for an Ambulatory Services Building  
*won local AIA and ASID/IIDA design awards*  
Kansas City, Missouri  
Role: Programmer/Planner/Designer
3. **San Jose Health Center**  
30-35,000 sf of new/remodel projects ranging from 6,000 sf Adolescent Care Unit to a 9,000 sf Oncology/Hospice Unit  
San Jose, California  
Role: Project Architect & Programmer/Planner/Designer
4. **San Pedro Peninsula Hospital**  
Facilities and Site Master Plan for a 250 bed Hospital Campus  
San Pedro, California  
Role: Lead Master Planner
5. **St. Francis Hospital**  
8,000 sf of remodel for an inpatient Psychiatric unit,  
San Francisco, California  
Role: Programmer/Planner/Designer
6. **Providence Hospital**  
42,000 sf of Schematic planning studies for Medical/Surgical additions  
Everett, Washington  
Role: Programmer/Planner

## MEDICAL PLANNING

## ASSOCIATES

### Selected Projects Experience



1. **Veterans Administration Medical Centers**  
Functional programming/planning and master site planning for 120,000 sf of Skilled Nursing Facilities, Psychiatric and Chemical Dependency Units and assorted Acute Care bed additions  
V.A. Medical Centers, Sheridan, Wyoming and Grand Junction, Colorado  
Role: [Programmer/Planner/Designer and Lead Master Planne](#)
2. **Industry Family Health Center**  
180,000 SF of new construction for a 150 bed Hospital and 70,000 sf of new Clinics Building  
City of Industry, California.  
Role: [Medical Planner](#)
3. **East Oakland Family Health Center**  
A Master Site Plan and functional program for 60,000 sf of new construction for a replacement Health Center  
Oakland, California  
Role: [Programmer/Planner/Designer and Lead Master Planner](#)

REFERENCES    [Provided upon request.](#)